## Osseo Middle School 3-Year Operational Plan (2022-23; 2023-24; 2024-25)

202	2-23	Learning Work Initiatives	Implementation Work Initiatives	Standard Work Practices
Goal F	Priority	Research, testing and development of	Securing resources, creating processes and	Established, with at least 80% applying
	-	possible initiatives	procedures, providing PD, and developing	effectively (observable), in continuous
			evaluation metrics	improvement
Rea	nding	Study the impact of read alouds	Reading Intervention Class/ADSIS	Collaborative EL/SPED Classes
	udents	and the impact on student	(SD 2)	with specialized and differentiated
Basic	Trans.	reading performance (SD 5)		instruction and academic progress
Goal	Goal		Phonics and LETRS instruction for	monitoring using evidence based
61.3	66.3	ADSIS support with Collaborative	English Language Learners (Level	resources and assessments (SD2)
	dum for more detailed	Advisory Teachers/Targeted support during advisory (SD 2)	1) (SD2)	
information	duill for more detailed	support during advisory (SD 2)	Sharing Profile of Learning for ELL	SSP in Advisory (SD4)
		AVID Reading Strategies (SD5)	students with collaborative teachers	SSR in Advisory (SD4)
			(WIDA Can Do and skill set) (SD 3)	Wilson Reading (SD2)
		SPED Support in Reading Lab (SD2)		, ( <b></b> )
			Study Island in Advisory (SD2)	PLTs with incorporation of CLEAR
				Model and ACE (answer, cite,
		Utilize AReading Test data to		explain/extend) strategy across
		support student learning and best		content areas (SD4)
		practices in instruction (SD 5)		
		Grade 6 and 8 ELA and EL will be		
		focusing on commonalities		
		among Ellevation, NUA, and AVID		
		reading strategies to determine		
		best practices (SD 5)		
		Learn more about Ellevation		
		Strategies to support English		
		Language Learners across all		
		content areas and provide culturally responsive instruction		
		for all students (SD 5)		
		Out of school time academic		
		interventions with community		
		education (SD 5)		

		Multilingual Skills Groups and Parent Outreach (Jorge) (SD3) Examine providing additional support to EL students in Social Studies and Science through student grouping and ESP support (SD5)		
All Stu Basic Goal 57.0	ath udents Goal 62.0 dum for more detailed	<ul> <li>CPM Student Math Groups (SD4)</li> <li>SPED Support in Math Lab (SD 2)</li> <li>Examine and identify subgroup data to determine gaps and instructional strategies/emphasis on Fastbridge (SD 5)</li> <li>Targeted support during advisory for students of color (SD 5)</li> <li>Ellevation Strategies to support English Language Learners and provide culturally responsive instruction for all students (SD4)</li> <li>Out of school time academic interventions with community education (SD5)</li> <li>Identify AVID strategies to support math (AVID conference) (SD4)</li> <li>Multilingual Skills Groups and Parent Outreach (Jorge) (SD3)</li> <li>Track Accelerated Math students as they move from grades 6-8 to ensure high levels of success (SD4)</li> </ul>	Math Intervention Class/ADSIS (SD 2) Math Achievers (SD 2) Numbers and time focus for English Language Learners (Level 1) (SD 2 &5) Sharing Profile of Learning for ELL students with collaborative teachers (WIDA Can Do and skill set) (SD3)	Collaborative EL/SPED Classes (SD 2) IXL Differentiated Support (SD4) PLTs with incorporation of CLEAR Model (SD4) Advanced placement for students who demonstrate potential with emphasis on students of color (SD 5) After school math support (SD 2)

	Examine master schedule to ensure we are best supporting students in math classes with student grouping and ESP support (SD4) Examine how to best utilize ADSIS teacher to support additional math support for students outside of ADSIS class (SD 5) Examine master schedule to place students who need additional math support in an Advisory with their math teacher (SD4)		
Student ManagementEvidence of Need: Disproportionality of special education students in suspension dataStudent Behavior: Physical behaviorsBaseline Data by Target Group: 52 total suspensions for Special education studentsGoal: To reduce special education suspensions from 52 to 42	Student Led Groups (Oriole Crew, Multicultural Empowerment Group) (SD 1) Engaging the equity team in how to use street data to guide building practices and influence instruction(SD 5) Use Hoonuit to examine and identify behavioral data to determine gaps and behavior support strategies (SD 5) Training and development in understanding and implementing BSPs with fidelity (ensuring BSPs apply to multiple environments) (SD 1)	Restorative Practices (SD 1) Advisory Community Building (SD 1) Interpersonal Skills classes with SEL curriculum (SD 1) Wall of Fame/ staff to student, student to student affirmation (SD 1) Continue to develop programming and interventions for students who receive setting 2.5 services (SD 1)	PBIS Student Incentives (SD 1) Targeted Services (SD 1) Virtual Calming Site (SD 1) Check and Connect (SD 1)

Family Engagement         Evidence of Need: Surveys         Goal: to create opportunities for students and families to engage in out of school time activities	Virtual Family Sessions and/ or Open Forum (SD 3) Identify ways to connect with and promote Osseo Middle School through social media platforms(SD 3) Collaborate with family and community engagement department on strategies to engage families and diverse audiences (SD 5) Multilingual Parent Outreach (Jorge)(SD 3)	Family Game Night/Multicultural Night/Family Events (SD 1)	Family Newsletter(SD 3) Parent teacher conferences(SD 3) Learning conferences (SD3) Honor roll recognition (SD3) Awards Breakfast (SD3)
<ol> <li>Create safe, welcoming, and</li> <li>Build and nurture a culture o</li> <li>Promote inclusive participati</li> </ol>	inclusive learning environments that foster glo of achievement by providing content rich, rigor	hind each initiative and standard work lis obal curiosity, belonging, innovation and engageme ous, equitable and individualized pathways. (SD 2) ly, relevant, and easily accessible communication. ustainability. (SD 4)	ent. <b>(SD 1)</b>

5. Address, acknowledge and reduce systemic disparities, barriers and inequities as we lead, develop and align our district toward continuous improvement. (SD 5)

2023-24 Goal Priority	<b>Learning Work Initiatives</b> Research, testing and development of possible initiatives	Implementation Work Initiatives Securing resources, creating processes and procedures, providing PD, and developing evaluation metrics	<b>Standard Work Practices</b> Established, with at least 80% applying effectively (observable), in continuous improvement
Reading         All Students         Basic       Trans.         Goal       Goal         *No data available at this time	<ul> <li>Study the impact of read alouds and the impact on student reading performance (SD 5)</li> <li>AVID Reading Strategies (SD 5)</li> <li>Utilize AReading Test data to support student learning and best practices in instruction (SD 5)</li> <li>Grade 6 and 8 ELA and EL will be focusing on commonalities among Ellevation, NUA, and AVID reading strategies to determine best practices (SD 5)</li> <li>Learn more about Ellevation Strategies to support English Language Learners across all content areas and provide culturally responsive instruction for all students (SD 5)</li> <li>Multilingual Skills Groups and Parent Outreach (Jorge) (SD 3)</li> <li>Engaging the equity team in how to use <i>Street Data</i> to guide building practices and influence instruction (SD 5)</li> <li>Examine providing additional support to EL students in Social Studies and Science through student grouping and ESP support (SD 5)</li> </ul>	ADSIS support with Collaborative Advisory Teachers/Targeted support during advisory (SD 2) SPED Support in Reading Lab (SD 2) Out of school time academic interventions with community education (SD 5) Study Island in Advisory (SD 2) Sharing Profile of Learning for ELL students with collaborative teachers (WIDA Can Do and skill set) (SD 3)	Reading Intervention Class/ADSIS (SD 2) Phonics and LETRS instruction for English Language Learners (Level 1)

Math         All Students         Basic       Trans.         Goal       Goal         * No data available at this time	Examine and identify subgroup data to determine gaps and instructional strategies/emphasis on Fastbridge (SD 5) Ellevation Strategies to support English Language Learners and provide culturally responsive instruction for all students (SD4) Engaging the equity team in how to use street data to guide building practices and influence instruction (SD 5) Out of school time academic interventions with community education(SD5) Identify AVID strategies to support math (SD4) Multilingual Skills Groups and Parent Outreach (Jorge) (SD 3) Track Accelerated Math students as they move from grades 6-8 to ensure high levels of success (SD4) Examine master schedule to ensure we are best supporting students in math classes with student grouping and ESP support (SD4) Examine how to best utilize ADSIS teacher to support additional math support for students outside of ADSIS class (SD 5)	CPM Student Math Groups (SD4) SPED Support in Math Lab (SD 2) Targeted support during advisory for students of color (SD 5) Sharing Profile of Learning for ELL students with collaborative teachers (WIDA Can Do and skill set) (SD 3)	Math Intervention Class/ADSIS (SD 2) Math Achievers (SD 2) Numbers and time focus for English Language Learners (Level 1)

	Examine master schedule to place students who need additional math support in an Advisory with their math teacher (SD4)		
Student Management	Engaging the equity team in how	Restorative Practices (SD 1)	Advisory Community Building (SD
Evidence of Need: Disproportionality of special education/and or Black students in suspension data Student Behavior:	to use street data to guide building practices and influence instruction (SD 5) Use Hoonuit to examine and identify behavioral data to	Student Led Groups(Oriole Crew, Multicultural Empowerment Group) (SD 1) Interpersonal Skills classes with	1)
Suspensions	determine gaps and behavior	SEL curriculum (SD 1)	
Baseline Data by Target Group: To reduce target group suspensions by 20%	support strategies (SD 5) Training and development in understanding and implementing BSPs with fidelity (ensuring BSPs apply to multiple environments)(SD 1)	Wall of Fame/ staff to student, student to student affirmation (SD 1)	
Goal: TBD		Continue to develop programming and interventions for students who receive setting 2.5 services (SD 1)	
Family Engagement	Virtual Family Sessions and/ or	Connect with and promote Osseo	Family Game Night/Multicultural
Evidence of Need: Surveys Goal: Create opportunities to partner with families to increase family engagement	Open Forum (SD 3) Collaborate with family and community engagement department on strategies to engage families and diverse audiences (SD 5) Multilingual Parent Outreach (Jorge) (SD 3)	Middle School through social media platforms (SD 3)	Night/Family Events (SD 1)

- 1. Create safe, welcoming, and inclusive learning environments that foster global curiosity, belonging, innovation and engagement. (SD 1)
- 2. Build and nurture a culture of achievement by providing content rich, rigorous, equitable and individualized pathways. (SD 2)
- 3. Promote inclusive participation of all of our communities and provide timely, relevant, and easily accessible communication. (SD 3)
- 4. Create a system of operational innovation, excellence, accountability and sustainability. (SD 4)
- 5. Address, acknowledge and reduce systemic disparities, barriers and inequities as we lead, develop and align our district toward continuous improvement. (SD 5)

2024-25	Learning Work Initiatives	Implementation Work Initiatives	Standard Work Practices
Goal Priority	Research, testing and development of	Securing resources, creating processes and	Established, with at least 80% applying
	possible initiatives	procedures, providing PD, and developing	effectively (observable), in continuous
		evaluation metrics	improvement
Reading	The whole school model of AVID	Use read alouds to impact student	Reading Intervention Class/ADSIS
All Students	at OMS-possibility of creating an	reading performance (SD 5)	(SD 2)
Basic Trans.	AVID team(SD 2)	AVID Reading Strategies (SD 5)	Phonics and LETRS instruction for
Goal Goal	Engaging the equity team in how	AVID Reading Strategies (SD 5)	English Language Learners (Level
	to use Street Data to guide	Utilize AReading Test data to	1)
* No data available at this time	building practices and influence	support student learning and best	,
	instruction (SD 5)	practices in instruction (SD 5)	Share Profile of Learning for ELL
		Grade 6 and 8 ELA and EL will be	students with collaborative
	AVID organizational strategies (SD 2)	focusing on commonalities among	teachers (WIDA Can Do and skill set) (SD3)
		Ellevation, NUA, and AVID reading	
		strategies to determine best	ADSIS support with Collaborative
		practices (SD 5)	Advisory Teachers/Targeted
		Implement Ellevistion Strategies to	support during advisory (SD 2)
		Implement Ellevation Strategies to support English Language Learners	SPED Support in Reading Lab (SD
		across all content areas and provide	2)
		culturally responsive instruction for	,
		all students (SD 5)	Study Island in Advisory (SD 2)
		Out of school time academic	
		interventions with community	
		education (SD 5)	
		Multilingual Skills Groups and	
		Parent Outreach (Jorge) (SD 3)	
		Provide additional support to EL	
		students in Social Studies and	
		Science through student grouping	
		and ESP support (SD 5)	
Math		Ellevation Strategies to support	
All Students	-	English Language Learners and	
All Students			

Basic Goal Goal * No data available at this time	The whole school model of AVID at OMS-possibility of creating an AVID team (SD 2) Examine and identify subgroup data to determine gaps and instructional strategies/emphasis on FastbridgeOut of school time academic interventions with community education (SD 5) AVID organizational strategies (SD 2) Engaging the equity team in how to use street data to guide building practices and influence instruction(SD 5)	<ul> <li>provide culturally responsive instruction for all students (SD4)</li> <li>Out of school time academic interventions with community education (SD 5)</li> <li>Implement AVID strategies to support math (AVID conference) (SD4)</li> <li>Multilingual Skills Groups and Parent Outreach (Jorge) (SD 3)</li> <li>Track Accelerated Math students as they move from grades 6-8 to ensure high levels of success (SD4)</li> <li>Implement changes to master schedule to ensure we are best supporting students in math classes with student grouping and ESP support (SD 4)</li> <li>ADSIS teacher provides additional math support for students outside of ADSIS class(SD 5)</li> <li>Implement changes to master schedule to place students who need additional math support in an Advisory with their math teacher (SD 4)</li> </ul>	Math Intervention Class/ADSIS (SD 1&2) Math Achievers (SD 2) Numbers and time focus for English Language Learners (Level 1) (SD 2&5) CPM Student Math Groups (SD4) SPED Support in Math Lab (SD 2) Targeted support during advisory for students of color (SD 5) Sharing profile of learning for EL students with collaborative teachers (WIDA Can do and skill set) (SD 3)
Student Management Evidence of Need: Disproportionality of special education/and or Black students in suspension data Student Behavior: Suspensions	Engaging the equity team in how to use street data to guide building practices and influence instruction (SD 5) Training and development in understanding and implementing	Use Hoonuit to examine and identify behavioral data to determine gaps and behavior support strategies (SD 5)	Advisory Community Building (SD 1) Restorative Practices (SD 1)

Baseline Data by Target Group: To reduce target group suspensions by 20% Goal: TBD	BSPs with fidelity (ensuring BSPs apply to multiple environments) (SD 1)	Interpersonal Skills classes with SEL curriculum (SD 1) Implement programming and interventions for students who receive setting 2.5 services (SD 1)	Student Led Groups(Oriole Crew, Multicultural Empowerment Group) (SD 1) Wall of Fame/ staff to student, student to student affirmation (SD 1)	
Family Engagement Evidence of Need: Surveys Goal: Create opportunities to partner with families to increase family engagement	Virtual Family Sessions and/ or Open Forum (SD 3) Collaborate with family and community engagement department on strategies to engage families and diverse audiences (SD 5)	Multilingual Parent Outreach (Jorge) (SD 3)	Family Game Night/Multicultural Night/Family Events (SD 1) Connect with and promote Osseo Middle School through social media platforms(SD 3)	
<ul> <li>Strategic Directions (SD): please indicate the SD(s) in parenthesis behind each initiative and standard work listed above: <ol> <li>Create safe, welcoming, and inclusive learning environments that foster global curiosity, belonging, innovation and engagement. (SD 1)</li> <li>Build and nurture a culture of achievement by providing content rich, rigorous, equitable and individualized pathways. (SD 2)</li> <li>Promote inclusive participation of all of our communities and provide timely, relevant, and easily accessible communication. (SD 3)</li> <li>Create a system of operational innovation, excellence, accountability and sustainability. (SD 4)</li> <li>Address, acknowledge and reduce systemic disparities, barriers and inequities as we lead, develop and align our district toward continuous improvement. (SD 5)</li> </ol> </li> </ul>				